

Appendix I: Advisory Group

The Department was required by the statutory mandate to create an advisory group to provide advice and assistance to the Tax Study Committee. The mandate required that the group to include representatives of business, state and local government, labor, taxpayers, and other advocacy groups.

In forming the Advisory Group, the Department solicited the advice of key legislative leaders on how to make the group most useful and successful for the Tax Study Committee. Due to the broad scope of the study and the far-reaching issues surrounding tax administration, the consensus was to invite participation from a large and inclusive group. Invitations to participate in the Advisory Group were delivered to approximately 70 individuals and associations.

In October, 2001, the Department held the first meeting of the Advisory Group. Over 60 individuals attended, representing various interest groups and organizations in the fields mentioned above. At this meeting, Advisory Group members were asked to explain the significant issues they felt the Tax Study Committee should address. From the information contained in those responses, the Committee compiled a comprehensive list of issues to be examined in the economic analysis of Washington's existing tax structure.

After the first meeting, the Department formed an electronic mailing list to provide regular updates on the progress of the study and to distribute materials, agendas, and presentations from each study meeting to the group. Over the course of the study, many individuals and organizations asked to join to advisory group; no one was refused. At the close of the study, the mailing list contained over 190 individuals, many of whom represented organizations with larger memberships. In addition to the electronic mailing list, the Department created a website for the Tax Study where all meeting materials and presentations were posted. The website also contained a link where citizens and organizations could e-mail additional comments or questions, which were then forwarded to the Tax Study Committee.

Since that initial meeting of the Advisory Group, its members have participated primarily through written input and comments to the Tax Study Committee. Over the course of the study, the Tax Study Committee has asked the Advisory Group to respond to specific questions regarding the principles addressed in the tax study, as well as general requests for comments on the materials presented in the public meetings.

In addition to the process developed for submitting written comments, the Advisory Group was invited in July, 2002 to present their comments to the Tax Study Committee at a public meeting. On July 14th, 2002, 20 individuals and organizations provided input to the Committee on issues of importance in relation to the tax alternatives under consideration by the Committee. The Advisory Group was also asked to submit additional comments in writing.

The Department would like to thank the Advisory Group for its participation in the study. Advisory Group members included the original organizations who were contacted for their input, plus additional individuals and organizations who joined the study by way of the electronic mailing list or public meetings.

The Department initially contacted over 60 organizations to participate in the Advisory Group. The original organizations include:

AARP Washington State Office	People for Fair Taxes
American Assoc. of University Women of Washington	Puget Sound Regional Council
American Electronics Association	Senior Citizens' Lobby
Associated General Contractors of Washington	State Coalition for the Homeless
Association of Washington Business	Superintendent of Public Instruction
Association of Washington Cities	Tax Executives Institute
AVISTA Corporation	Verizon Wireless
Boeing Tax Office, The Boeing Company	Washington Assoc. of Community Action Agencies
Building Industry Association of Washington	Washington Association of Area Agencies on Aging
Catholic Community Services	Washington Association of County Officials
City of Seattle, Office of Intergovernmental Relations	Washington Association of Realtors
Coalition for a Jewish Voice	Washington Citizens Action
Common Ground - USA	Washington Education Association
Department of Ecology	Washington Environmental Council
Department of Labor and Industries	Washington Food Industry
Economic Development Council of Seattle & King County	Washington Food Processors Council
Evergreen Freedom Foundation	Washington Forest Protection Association
Friends Committee on Washington State Public Policy	Washington Policy Center
Friends of the Earth	Washington Property Rights Alliance
Governor's Office	Washington Public Ports Association
Governor's Office of Indian Affairs	Washington Public Utilities District Association
Higher Education Coordinating Board	Washington Research Council
Independent Business Association	Washington Restaurant Association
League of Education Voters	Washington Retail Association
League of Women Voters	Washington Roundtable
Microsoft Corporation	Washington Society of CPAs
National Federation of Independent Business	Washington Software Alliance
Northwest Environment Watch	Washington State Association for Substance Abuse and Violence Prevention
Office of Community Development	Washington State Association of Child and Adolescent Psychiatrists Advocacy Group
Office of Trade and Economic Development	Washington State Association of Counties
Patrick Dunn & Associates	Washington State Association of County Assessors

Washington State Association of County
Treasurers
Washington State Association of
Neighborhood Stores
Washington State Bar Association
Washington State Coalition for Community
Action
Washington State Farm Bureau

Washington State Hospital Association
Washington State Labor Council
Washington State Parent Teacher
Association
Washington State School Director's
Association
Washington Transportation Alliance
Western States Petroleum Association

Since then the group has grown to include additional individuals and organizations who have asked to be included on the Advisory Group electronic mailing list or who have provided additional written input. This list includes:

Alan Harvey
Alan Thein Durning
Amy Brackenbury
Andrea Alexander
Art Scheunemann
Barb Mertens
Barbara Cory
Barbara Barron Flye
Beth Wilson
Betty Spieth
Bill Alkire
Bill Williams
Bob Butts
Bob Carlton
Bob Craves
Bob Longman
Bob Rhule
Brad Shannon
Brian Minnick
Bruce Ramsey
Bruce Reeves
Bruce Reid
Bryan Wahl
Caren Adams
Carlos Marentes
Carol Taylor Cann
Caroline Davis
Carolyn Busch
Carolyn Logue
Carson Strege-Flora
Charles Hasse

Charles Mott
Chelsea Buchanan
Chris Rose
Christina Bridston
Christina Scheel
Cliff Webster
Collins Sprague
Corky Senecal
Dan Coyne
Dan Fazio
Dan Silver
Dana Warn
Daniel Mead Smith
Danny Harris
Darcy Kooiker
Dave Wood
David Foster
David Retz
David Rolf
David Schumacher
Deb Eddy
Deborah Diamond
Deborah Stephens
Dedi Hitchens
Deric Young
Diane Baer
Dick Burton
Doug Levy
Drew Desilver
Duke Schaub
Eleanor Hamburger

Elise McClure
Elizabeth Selleck
Ellie Menzies
Eric Montague
Everett Billingslea
Fred Kiga
Gail Stone
Garry Fujita
Gary Smith
Gene Lux
Gene Vosberg
Gerald Reilly
Glenn Olson
Gordy Lindstrom
Greg Hanon
Greg Pierce
Guy Hobbs
Guz Schwarz
Hamlet Hilpert
Heather Ballash
Heather Morgan
Hunter Goodman
Irv Lefberg
Jan Gee
Jan Leth
Janet Levenger
Jason Mercier
Jean Six
Jeanne Large
Jeff Johnson
Jeremy Aguero

Jerry Cronk
Jerry Martin
Jim Fridley
Jim Hedrick
Jim Justin
Jim Schmidt
Jo Senters
John Ehrenreich
John Mihalyo
John Penney
Josh Baldi
Judy Hedden
Karl Seeley
Kate Smith
Kathy Kimbel
Kelly Croman
Kevin Lyon
Kimberly Craven
Kris Kennedy
Kriss Sjoblom
Kristin Pula
Kurt Nulph
LaNita Wacker
Larry Eyer
Larry Stout
Leland Johnson
Len McComb
Lew McMurran
Linda Hill
Lisa Macfarlane
Lynn McKinnon
Maralyn Chase
Marcia Stedman
Maria Cain

Marianne Kirsten
Mark Brown
Mark Guidry
Mark Johnson
Mark Matteson
Mary Clogston
Mary Fairhurst
Matt Bergeron
Maureen Morris
Mel McDonald
Melville Forde
Merril Cousin
Meta Heller
Michelle Hagen
Micki Hasen
Mike Sloan
Nancy Duncan
Pat Dunn
Patrick Higgins
Patty Van Den Broek
Paul Benz
Paul Vronsky
Perry Keithley
Peter Roth
Rachel Le Mieux
Ralph Amon
Randy Parr
Renee Peare
Renee Radcliff
Richard Dorsett
Richard Stuffer
Rick Bender
Rick Peterson
Robert Stern

Robin Matisse
Ron Bueing
Ron Newbry
Ron Rosenbloom
Ross Hunter
Roy Wilkinson
Russ Hartman
Sandi Swarthout
Scott Noble
Scott Pinegar
Scott Taylor
Seth Dawson
Shawn Cantrell
Sheila Martin
Sherry Appleton
Steve Duncan
Steve Idemoto
Steve Miller
Steve Mullin
Sung Yang
Susan Crowley
Susan Mielke
Terri Kimball
Terry Bergeson
Terry Wilson
Thomas Fitzsimmons
Tina Frank
TK Bentler
Tom Dooley
Trent Matson
Vanessa Spinazola
William D. Ward
Yona Makowski
Yoram Bauman